

A conference presented by the IBA Latin American Regional Forum



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# Biennial IBA Latin American Regional Forum Conference

## Are we ready? Disruptive innovation in Latin America: the role of lawyers

**14–16 March 2018, Hyatt Regency Hotel and  
Intercontinental Presidente Hotel, Mexico City, Mexico**

### Sessions include:

- Anti-corruption in Latin America
- Antitrust: a new era in the battle over consumers' information
- Arbitration and alternative dispute resolution: what will stay the same?
- Compliance: beyond Lava Jato and the Panama Papers
- Environmental protection versus extraction technologies
- Free trade or protectionism? The renegotiation of Brexit, NAFTA and others
- Goodbye traditional banking, hello crowdfunding
- How technology is changing the future of real estate
- Human rights and gender parity
- In-house legal departments and the benefits of artificial intelligence
- Innovation, startups and intellectual property management
- Labour and employment: will employees exist in the future?
- Law firms: to merge or not to merge, that is the question
- Tax evasion, elusion and money laundering: where to draw the line
- The future of legal services
- The growth of green energy
- The impact of protectionism in M&A transactions
- What infrastructure does Latin America still need?



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# Programme

## Conference Co-Chairs

David Gutierrez *BLP Abogados, San Jose; Co-Chair, IBA Latin American Regional Forum*

Carolina Zang *Zang Bergel & Viñes Abogados; Co-Chair, IBA Latin American Regional Forum*

## Organising Committee

Luis BURGUEÑO *Von Wobeser & Sierra, Mexico City; Young Lawyers Liaison Officer, IBA North American Regional Forum*

Carlos DOMINGUEZ *Hoet Pelaez Castillo & Duque, Caracas; Advisory Board Member, IBA Latin American Regional Forum*

Luis FERNANDO GONZALEZ *SOLCARGO, Mexico City; Co-Chair, IBA Regional Fora Coordination Committee*

David GUTIERREZ *BLP Abogados, San Jose; Co-Chair, IBA Latin American Regional Forum*

Eugenio HURTADO-SEGOVIA *Ramirez Gutierrez-Azpe Rodriguez-Rivero y Hurtado, Mexico City; Advisory Board Member, IBA Latin American Regional Forum*

Luis MORENO TREVIÑO *Thompson & Knight, Mexico City*

Carlos del RIO SANTISO *Creel Garcia-Cuellar Aiza y Enriquez, Mexico City; Newsletter Editor and Publications Officer, IBA Latin American Regional Forum*

Daniel del RIO *Basham Ringe y Correa, Mexico City; LPD Representative, IBA Management Board*

Jose VISOSO *Galicia Abogados, Mexico City; Website Officer, IBA Latin American Regional Forum*

Claus von WOBESER *Von Wobeser & Sierra, Mexico City; IBA Council Member, Barra Mexicana Colegio de Abogados*

Carolina ZANG *Zang Bergel & Viñes Abogados, Buenos Aires; Co-Chair, IBA Latin American Regional Forum*

## Local Host Committee

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Ortiz Hernandez y Orendain

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## Headline social event sponsors



# Wednesday 14 March

1430 – 2000 **Registration**  
*Hyatt Regency Hotel*

1930 – 2130 **Opening reception**  
*Hyatt Regency Hotel*

# Thursday 15 March

0800 – 1600 **Registration**

0900 – 0915 **Welcome and opening remarks**

**David Gutierrez** *BLP Abogados, San Jose; Co-Chair, IBA Latin American Regional Forum*

**Carolina Zang** *Zang Bergel & Viñes Abogados, Buenos Aires; Co-Chair, IBA Latin American Regional Forum*

0915 – 1000 **Keynote speech**

**Carlos Slim** *President, Grupo Carso, Mexico City*

1000 – 1100 **Plenary session**

**Anti-corruption – the impact in Latin America**

**Nicola Bonucci** *Director, Legal Affairs, OECD, Paris*

1100 – 1120 **Coffee/tea break**

## 1120 – 1250 Breakout sessions

**Breakout session 1**

**Tax evasion, elusion and money laundering: where to draw the line**

To what extent are new G20 and OECD policies against tax evasion aimed at preventing tax evasion or a mechanism to increase tax collection by discouraging tax elusion strategies? Where can lines be drawn between tax evasion and tax elusion? Regulators continue to examine compliance, introduce new legislation and enforce the laws, but is this enough? Can greater cooperation among regulators improve the fight against money laundering?

*Session Co-Chairs*

**Pablo Artagaveytia** *Marval O'Farrell & Mairal, Buenos Aires; Corporate Counsel Forum Liaison Officer, IBA Latin American Regional Forum*

**Alejandro Javier Torres Rivero** *Chevez Ruiz Zamarripa, Mexico City*

*Speakers*

**Luis Ortiz Hidalgo** *Ortiz Hernandez y Orendain, Mexico City*

**Miguel Loran** *Osborne Clarke, Barcelona*

**Starling Marshall** *Covington & Burling, New York*

**Stephan Neidhardt** *Walder Wyss, Zurich*

**Lucia Sahin** *Loyens & Loeff, Rotterdam*

**Breakout session 2**

**Innovation, startups and intellectual property management**

Intellectual property has the potential to be a competitive asset for Latin American firms – so why are small firms reluctant to register patents, instead resorting to alternative IP competitive strategies? Does this result in an under-capitalisation of intellectual assets and hinder the development of capital venture markets? The panel will discuss the institutional role of IP and outline various new policy recommendations.

*Session Co-Chairs*

**Gustavo Alcocer** *Olivares y Compañía, Mexico City*

**Agustin Mayer** *Ferrere, Montevideo; Regional Fora and*

*Committees Liaison Officer, IBA Latin American Regional Forum*

*Speakers*

**Juan Manuel Alvarez del Castillo** *Bufete Ocampo Salcedo*

*Alvarez del Castillo y Ocampo, Mexico City*

**Ignacio de Leon** *CEO, Directo Securities, Washington DC*

**Marc A Lieberstein** *Kilpatrick Townsend & Stockton, New York*

**Roxana Penagos** *Vice-President Legal Counsel, The Coca-Cola Company, Mexico City*

**Breakout session 3**

**What will stay the same in arbitration and alternative dispute resolution?**

The use of artificial intelligence to prepare cases, third-party funding and arbitrator databases will soon be a practical reality. Are lawyers and arbitrations prepared? Are legal systems and courts prepared for these changes?

*Session Co-Chairs*

**Carlos Dominguez** *Hoet Pelaez Castillo & Duque, Caracas; Advisory Board Member, IBA Latin American Regional Forum*

**Christian Leathley** *Herbert Smith Freehills, New York; Chair, Recognition and Enforcement of Arbitral Awards Subcommittee, IBA Arbitration Committee*

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Conference reception and dinner sponsor

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# Thursday continued

## Speakers

**Antonio Bravo** *Eversheds Sutherland, Madrid*  
**Jose Manuel Garcia Represa** *Dechert, Paris*  
**Dyala Jimenez-Figueroa** *DJ Arbitraje, San Jose*  
**Mary Juetten** *CEO, Traklight and Evolve Law, Washington DC*  
**Sarah Lieber** *Senior Vice-President, Special Situations Group, Jefferies Investment Bank, New York*  
**Fernando Perez-Correa** *SOLCARGO, Mexico City*

1250 – 1410 **Lunch**  
*Intercontinental Presidente Hotel*

## 1410 – 1540 Breakout sessions

### Breakout session 4

#### The growth of green energy

Energy is facing multiple transitions and fluctuations, as well as creating major opportunities for the future. The rise of renewables is arguably the most notable transformation in Latin America. Renewable generating plants are now more efficient and cheaper to build, and new technologies to store and deliver electricity have come online at an unprecedented pace. What does this mean for energy law and those practicing it?

#### Session Co-Chairs

**Carlos de Maria y Campos** *Galicia Abogados, Mexico City*  
**Luis Carlos Rodrigo** *Rodrigo Elias & Medrano, Lima; Senior Vice-Chair, IBA Latin American Regional Forum*

#### Speakers

**Carlos Albarracin** *Milbank Tweed Hadley & McCloy, New York*  
**Leopoldo Burguete-Stanek** *Gonzalez Calvillo, Mexico City*  
**Amalia Saenz** *Zang Bergel & Viñes Abogados, Buenos Aires*

### Breakout session 5

#### Free trade or protectionism: are we going local? The renegotiation of Brexit, NAFTA and others – what are the challenges and opportunities?

Over the years, through multinational and bilateral treaties, nations have dropped tariffs, duties, import/export restrictions, government costs and technical barriers. This free trade approach has contributed to global economic growth, consumer benefits and competitive opportunities for legal trade.

However, there now appears to be growing resistance to free trade and a move towards protectionism. Brexit and the ongoing NAFTA renegotiation have questioned the effectiveness and acceptance of free trade.

This panel will examine the implications of the withdrawal of key countries from free trade agreements; the ongoing renegotiations of NAFTA; the impact of technological change and inadequate investment in education as notable factors in 'losing jobs'; the global rise of nationalism; and issues around regulatory protectionism, local content requirements and sourcing.

#### Session Co-Chairs

**Juan Carlos de los Heros** *Estudio Echeopar, member firm of Baker & McKenzie International, Lima; Vice-Chair, IBA Latin American Regional Forum*  
**Turena Ramirez** *Sanchez DeVanny Eserverri, Mexico City; Advisory Board Member, IBA North American Regional Forum*

#### Speakers

**Miguel Flores** *Vice-President and Country Manager, Niagara Bottling, Mexico City*  
**Ambassador Robert Holleyman** *Crowell & Moring, Washington DC*  
**Matthew Kronby** *Bennett Jones, Toronto*  
**Horacio A Lopez-Portillo** *Vazquez Tercero & Zepeda, Mexico City; Conference Quality Officer, IBA International Sales Committee*  
**Julissa Reynoso** *Winston & Strawn, New York*

### Breakout session 6

#### The impact of protectionism in M&A transactions

How is protectionism affecting M&A activity on a global basis, and what are the repercussions in Latin America?

#### Session Co-Chairs

**S Todd Crider** *Simpson Thacher & Bartlett, New York*  
**Carlos del Rio Santiso** *Creel Garcia-Cuellar Aiza y Enriquez, Mexico City; Newsletter Editor and Publications Officer, IBA Latin American Regional Forum*

#### Speakers

**Maria Luisa Canovas** *Jones Day, New York*  
**Ivan Delgado** *Perez-Llorca, New York; Scholarship Officer, IBA Closely Held and Growing Business Enterprises Committee*  
**Nicolas Lafont** *McDermott Will & Emery, Paris*  
**Pablo Mijares** *Mijares Angoitia Cortes y Fuentes, Mexico City*

1540 – 1600 **Coffee/tea break**

## Conference opening reception sponsors



## Conference luncheon sponsors



## Kindly supported by



# Thursday continued

1600 – 1730 **Plenary session**

## The future of legal services

The changes that are affecting the legal profession may determine our future. The IBA President has formed a Future of Legal Services Task Force which is undertaking a global, professionally researched compendium of the factors affecting legal services.

In this session, the results will be presented, analysed and discussed by members of the Task Force. There will also be an opportunity to discuss the impact of these factors in the global legal market, with special emphasis on Latin America and the strategies that lawyers in the region must consider to remain competitive.

*Session Co-Chairs*

**Fernando Pelaez-Pier** *FPelaez Consulting, Caracas and Miami; IBA Honorary Life Member of Council and Association*  
**Martin Solc** *Kocian Solc Balastik, Prague; IBA President*

*Speaker*

**Maria Jose Esteban Ferrer** *Lecturer, Department of Law, ESADE Business & Law School, Ramon Llull University and affiliated researcher, Harvard Law School Center on the Legal Profession, Harvard Law School, Barcelona*

1930 – 2230 **Welcome reception provided by the local Host Committee**

# Friday 16 March

0830 – 1530 **Registration**

0900 – 1030 **Breakout sessions**

## Breakout session 7

### Compliance: beyond Lava Jato and the Panama Papers

What have emerging markets learned from recent experiences, in addition to the wide-ranging corporate corruption being investigated in Brazil by Lava Jato (Operation Car Wash) and the disclosures from the Panama Papers? What is trending and what are the concerns?

*Session Co-Chairs*

**Paulo Frank Coelho da Rocha** *Demarest Advogados, São Paulo; Education and Special Projects Officer, IBA Latin American Regional Forum*

**Ruben Diaz** *Hughes Hubbard & Reed, Miami*

*Speakers*

**Geert Aalbers** *Control Risks, São Paulo*

**Michel Levien Gonzalez** *DeForest Abogados, Puebla*

**Lucinda Low** *Steptoe & Johnson, Washington DC*

**Alejandro Luna Arena** *Santamarina y Steta, Mexico City*

**Maria-Leticia Ossa Daza** *Willkie Farr & Gallagher, New York*

## Breakout session 8

*Presented by the IBA Women Lawyers' Interest Group*

### Human rights on gender parity – the evolving agenda: championing women's rights, combating human trafficking and ending domestic violence

The achievement of substantive equality is understood as having four dimensions: redressing disadvantage; countering stigma, prejudice, humiliation and violence; transforming social and institutional structures; and facilitating political participation and social inclusion. A human rights approach to trafficking means putting victims at the centre of anti-trafficking policies by prioritising and protecting their rights.

The UN Guiding Principles on Business and Human Rights are guidelines for States and companies to protect, respect and remedy regarding human rights abuses committed in business operations.

This panel will address the challenges faced by women in a more complex international reality and the response from local laws and enforceability in this very sensitive area.

*Session Co-Chairs*

**Alexandra Aguirre** *Greenberg Traurig, Miami*

**Estif Aparicio** *Arias Fabrega & Fabrega, Panama City; Vice-Chair, IBA Latin American Regional Forum*

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# Friday continued

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## Speakers

**Adriana Castro** *BLP Abogados, San Jose*

**Kate Mogulescu** *Assistant Professor of Clinical Law, Brooklyn Law School, New York*

**Juliana Ramalho** *Mattos Filho Veiga Filho Marrey Jr e Quiroga Advogados, São Paulo*

## Breakout session 9

### How technology is changing the future of real estate

Mobility is the new economy, allowing people to live anywhere in the world and run a business. How does the internet impact the real estate industry? Are shopping centres reacting to online stores? How will large retailers adjust? Will technology change ancillary real estate services? How are legal regimes coping with these changes?

#### Session Co-Chairs

**Luis Moreno** *Thompson & Knight, Mexico City*

**Juan Carlos Rocha** *Philippi Prietocarrizosa Ferrero DU & Uria, Bogota; Vice-Chair, IBA Latin American Regional Forum*

#### Speakers

**Miguel Crespo** *Expansion Manager, H&M, Mexico City*

**Diego Gomez Haro** *Legal Vice-President, The Blackstone Group, Mexico City*

**Eugenio Hurtado-Segovia** *Ramirez Gutierrez-Azpe Rodriguez-Rivero y Hurtado, Mexico City; Advisory Board Member, IBA Latin American Regional Forum*

**Enrique Lavin Treviño** *Prudential Mexico, Mexico City*

**Guillermo Smith** *Falabella, Santiago*

1030 – 1050 **Coffee/tea break**

## 1050 – 1220 Breakout sessions

### Breakout session 10

#### Law firms: to merge or not to merge, that is the question

Will law firms continue to merge and consolidate? This panel will discuss the pros and cons of the global consolidation process, and the different structures that have been used, including cherry picking, Swiss vereins, full integration and regional mergers. What can Latin American law firms expect from consolidation – should they think globally, regionally or locally?

#### Session Co-Chairs

**Jaime Fernandez Madero** *Fernandez Madero Consulting, Buenos Aires*

**Eduardo Sanguinetti** *Sanguinetti & Associates, Montevideo; Council Member, IBA Legal Practice Division*

#### Speakers

**Jorge Allende D** *CMS Carey & Allende, Santiago*

**Bruno Ciuffetelli** *Hogan Lovells, Houston*

**Eduardo Rodriguez-Rovira** *Uria Menendez, Madrid*

**Leopoldo Hernandez Romano** *KermaPartners, Mexico City*

**Luiz A Sette** *Azevedo Sette Advogados, São Paulo; Co-Chair, IBA Product Law and Advertising Committee*

**Javier Ybañez** *J&A Garrigues, Santiago*

### Breakout session 11

#### Goodbye traditional banking, hello crowdfunding

There has been considerable discussion lately about crowdfunding companies such as Fintech investing in startups. How are these entities competing with banks and credit institutions? How do banking lawyers see the future of financial transactions and documents?

#### Session Co-Chairs

**Luis Burgueño** *Von Wobeser & Sierra, Mexico City; Young Lawyers Liaison Officer, IBA North American Regional Forum*

**Miguel Tornovsky** *Pinheiro Neto Advogados, São Paulo; Scholarship Officer, IBA Latin American Regional Forum*

#### Speakers

**Vicente Fenoll** *CEO, kubo.financiero, Mexico City*

**David Flechner** *Allen & Overy, New York; Regional Representative North America, IBA Securities Law Committee*

**Kosta Kostic** *McMillan, Montreal*

**Maria Fernanda Mierez** *Beccar Varela, Buenos Aires*

**Arcelia Olea Leyva** *Vice-President, Regulations, National Banking and Securities Commission, Mexico City*

**Alejandro Sobarzo Hadad** *Kuri Breña Sanchez Ugarte y Aznar, Mexico City*

### Breakout session 12

#### Environmental protection versus extraction technologies

With the extraction of easy oil coming to an end, attention is turning to the reserves of oil and natural gas that have been discovered in non-conventional blocks in onshore areas. The use of extraction technologies such as fracking has generated much debate in Mexico and elsewhere. Are these technologies harmful for the environment? How are they used and viewed in other countries?

#### Session Co-Chairs

**Chantal E Kordula** *Cleary Gottlieb Steen & Hamilton, New York*

**Juan Manuel Mercant** *Guyer & Regules, Montevideo;*

*Conference Quality Officer, IBA Latin American Regional Forum*

#### Speakers

**Gabriel Bustamante** *Vera & Asociados, Mexico City*

**Cesar Fernandez** *Legal Vice-President for Projects and Business, Pemex, Mexico City*

**Alfonso Flores Ramirez** *General Director of Impact and Environmental Risk, Secretary of Environment and Natural Resources, Mexico City*

**Rosa Posada** *Bryan Gonzalez Vargas & Gonzalez Baz, Monterrey*

**Melinda Truskowski** *Director, Oil & Gas Sector - Americas, Ramboll, Denver*

**Willie Wood** *Norton Rose Fulbright, Houston*

1220 – 1340 **Lunch**

*Intercontinental Presidente Hotel*

## 1340 – 1510 Breakout sessions

### Breakout session 13

#### Labour and employment: will employees exist in the future?

The freelancer economy is on the rise, with newer platforms and apps pairing talent with business. However, contractors do not have many of the legal protections that employees do. How are laws and precedent changing the relationships? With the number of co-working spaces growing, how is working culture changing?

##### Session Co-Chairs

**Francisco J Roggero** *Bullo Abogados, Buenos Aires; Membership Officer, IBA Latin American Regional Forum*

**Oscar de la Vega** *De la Vega & Martinez Rojas, Mexico City*

##### Speakers

**Julio Flores Luna** *Goodrich Riquelme y Asociados, Mexico City*

**Raquel Florez** *Freshfields Bruckhaus Deringer, Madrid*

**Pablo Peralta** *Senior Counsel, Employment - Latin America, Uber, Mexico City*

**Olavo Salcido** *Human Resources Director, Amazon Mexico, Mexico City*

**Peter Susser** *Littler Mendelson, Washington DC*

### Breakout session 14

#### Antitrust: a new era in the battle for control over consumers' information

Tomorrow's monopolies will be based not only on how much they sell us, but also how much they know about us – and better predict our behaviour than competitors. Now the coming battle in antitrust will be for control over consumers' information. What are the implications of these changes? How are Latin American regulators dealing with them? How are tech giants and large companies operating?

##### Session Co-Chairs

**Benjamin Grebe** *Prieto Abogados, Santiago; Secretary, IBA Latin American Regional Forum*

**Julian Peña** *Allende & Brea, Buenos Aires; Publications Officer, IBA Antitrust Committee*

##### Speakers

**Ilene Knable Gotts** *Wachtell Lipton Rosen & Katz, New York; North American Regional Representative, IBA Antitrust Committee*

**Eduardo Perez Motta** *SAI Consultores, Mexico City*

**Rebeca Servin Lewis** *Director for Corporate, External and Legal Affairs, Microsoft Mexico CELA Lead, Mexico City*

**Sandra Terepins** *Barbosa Müssnich Aragão, São Paulo*

**Mario Ybar** *Deputy Prosecutor, Fiscalía Nacional Economica, Santiago*

### Breakout session 15

#### What infrastructure does Latin America still need?

Latin American competitiveness requires old-fashioned asphalt and power infrastructure to move people and products. With public-private partnerships growing in popularity in the region, governments across Latin America are looking to invent or revamp their PPP legal structures, as well as create private concessions, to attract international infrastructure investors.

##### Session Co-Chairs

**Roberto Hernandez Garcia** *COMAD, Mexico City*

**Elysangela de Oliveira Rabelo** *TozziniFreire Advogados, São Paulo; Young Lawyers Initiatives Officer, IBA Latin American Regional Forum*

##### Speakers

**Agenor Correa P** *Vice-President for General Counsel, Panama Canal Authority, Panama City*

**Jaime Gray** *Navarro Sologuren Paredes Gray Abogados, Lima*

**Eduardo Koch** *Nicholson y Cano Abogados, Buenos Aires*

**Ricardo Pavel Meza** *Deputy Director, Grupo Aeroportuario de la Ciudad de Mexico, Mexico City*

**Daniel Saltzberg** *Cervantes Sainz, Mexico City*

**Carlos Umaña** *Brigard Urrutia, Bogota*

## 1510 – 1530 Coffee/tea break

### 1530 – 1700 Plenary session

#### In-house legal departments and their impact in the legal market: how are companies benefitting from artificial intelligence?

The legal market is in a state of flux. The 'more for less' challenge, digitisation, artificial intelligence, growing compliance needs and the rise of new business models are some of the trends shaking up the traditional structures of legal departments, and their relationship with law firms and alternative providers of legal services. In this session, the heads of legal departments of multinationals working in the region will outline their recent experiences and expectations.

##### Session Co-Chairs

**Jaime Carey** *Carey, Santiago; Chair, IBA Legal Practice Division*

**Daniel del Rio** *Basham Ringe y Correa, Mexico City; LPD Representative, IBA Management Board*

##### Speakers

**Luis Miguel Briola** *Grupo Bimbo, Mexico City*

**Alejandro Cantu** *America Movil, Mexico City*

**Samuel Libnic** *General Counsel for Latin America and Mexico, Citi Latin America, Miami*

**Francisco Merino** *General Counsel and Senior Vice-President, Legal and Government Affairs, PepsiCo Central America, Caribbean and Andean countries, Mexico City*

**Pedro Pesqueira** *Senior Vice-President Legal Latin America, MetLife, Mexico City*

## 1700 – 1715 Closing remarks

### 1930 – 2230 Closing cocktail

*Casa de la Bola*

Ticket price US\$120, entry is by ticket only

# Information

## Date

14–16 March 2018

## Language

All conference working sessions and conference materials will be in English.

## How to register

Register online at [www.ibanet.org/conferences/conf829.aspx](http://www.ibanet.org/conferences/conf829.aspx) and make payment by credit card to avail of the ten per cent online registration discount, or complete the attached registration form and return it to Rachel Abifadel at [rachel.abifadel@int-bar.org](mailto:rachel.abifadel@int-bar.org). You should receive emailed confirmation of your registration within five days; if you do not then please contact Rachel Abifadel.

## Fees

*Online registrations received:*

	on or before 29 January 2018	until 28 February 2018
IBA member	US\$1080	US\$1,230
IBA corporate group member*	US\$810	US\$920
Non-member**	US\$1,305	US\$1,455
Young lawyers (under 30 years)	US\$810	US\$1,455
Academics/judges (full time)	US\$810	US\$1,455
Public lawyers	US\$810	US\$1,455
Corporate counsel	US\$970	US\$1,455
Guest fee	US\$90	US\$90
Ticket to closing cocktail	US\$120	US\$120

After **28 February** registrations must be received in hard copy at the IBA office.

*Hard copy registration forms and fees received:*

	on or before 29 January 2018	after 29 January 2018
IBA member	US\$1,200	US\$1,365
IBA corporate group member*	US\$900	US\$1,025
Non-member**	US\$1,450	US\$1,615
Young lawyers (under 30 years)	US\$900	US\$1,615
Academics/judges (full time)	US\$900	US\$1,615
Public lawyers	US\$900	US\$1,615
Corporate counsel	US\$1,080	US\$1,615
Guest fee	US\$90	US\$90
Ticket to closing cocktail	US\$120	US\$120

\* The IBA corporate group member is a reduced rate offered to the in-house legal department of international corporations. This rate is only applicable if your company has a corporate group membership with the IBA.

\*\* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *IBA Global Insight*.
- 3) Pay the member rate for any subsequent conference registrations for this calendar year.

## Venues

### Hyatt Regency Hotel

Campos Eliseos 204  
Polanco Chapultepec, Mexico City  
Tel: +52 (55) 5083 1234  
<https://mexicocity.regency.hyatt.com>

### Presidente Intercontinental Mexico City

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If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this conference at the member rate. Full details of how to join can be found at [www.ibanet.org](http://www.ibanet.org).

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

**Full payment must be received in order to process your registration.**

### Fees include:

- Attendance at all working sessions on 15 and 16 March
- Conference materials, including any available speaker's papers presented at the conference
- Access to the above conference working materials from the IBA website ([www.int-bar.org](http://www.int-bar.org)) approximately seven days after the conference
- Lunches on Thursday and Friday
- Coffee/ tea during breaks
- Invitation to opening reception on 14 March
- Invitation to welcome reception provided by the Host Committee on 15 March

### Guest fee includes:

- Invitation to opening reception on 14 March
- Invitation to welcome reception provided by the Host Committee on 15 March
- The opportunity to buy a ticket to the closing cocktail on 16 March

A guest must **not** be a member of the legal profession or seek to use the conference as a business networking opportunity. Access to working sessions is not permitted for guests. Checks are made to ensure members of the legal profession are not registered as guests; if this is the case, registration will be refused, unless the guest registers as a full delegate for the conference. Only registered guests (ie, those paying the guest fee) are eligible to participate in the social programme.

### List of participants

In order for your name to appear in the list of participants, which will be made available seven days prior to the conference, your registration form must be received by **28 February 2018** at the latest.

### Mobile delegate search application

Delegates are now able to use a mobile delegate search. This application has been developed to aid networking by giving delegates instant access to an up-to-date list of their fellow attendees, and comes with the added benefit of a built-in messaging service. All registered delegates with an internet or Wi-Fi-enabled device will have access, using their IBA username and password. Simply visit: [m.ibanet.org/conf829](http://m.ibanet.org/conf829)



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### Registration confirmation

All documentation regarding your attendance at the conference can now be obtained from the IBA website. Upon receipt of your payment for the conference, a confirmation email will be sent containing instructions on how to download the documents. Registration confirmation will not be distributed by post.

### Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials, please contact the IBA Marketing Department on [ibamarketing@int-bar.org](mailto:ibamarketing@int-bar.org).

### Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should email the Sponsorship Department at [sao.paulo@int-bar.org](mailto:sao.paulo@int-bar.org).

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### Payment of registration fees

**US dollars:** by bank transfer to the IBA account number: 01286498 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Please pay all bank charges so that the IBA receives the full invoiced amount.**

**Please ensure that your name and 'CONF829' appear on any transfer.**

**Credit card payments:** by Visa, MasterCard or American Express.

**No other cards are accepted.**

### No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever. If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section, you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

### Weather

The climate in Mexico City in mid-March is mild, with temperatures averaging 7–24°C (45–75°F). Precipitation is not common in this time of year.

### Airport

Benito Juarez International Airport (MEX) – located 15km (9.5 miles) east of Mexico City centre.

### Taxi

The best form of transport available from the airport to the Hyatt Regency Hotel and to the Intercontinental Presidente Hotel is by taxi. The journey from Benito Juarez International Airport costs around US\$20 plus a ten per cent tip. It takes approximately one hour.

### Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

**Please apply for your visa in good time.**

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### Conference sell-outs

The IBA places its conference in venues of a suitable size for the event; however there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waitlist will operate. The waitlist will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to the conference without a confirmed place at the event.

### Cancellation of registration

If cancellation is received in writing at the IBA office by **29 January 2018**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA. We regret that no refunds can be made after this date. Registrations received after 29 January will not be eligible for any refund of registration fees.

Provided you have cancelled your registration to attend an IBA conference in accordance with the terms of the 'cancellation of registration' clause above, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant conference.



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### Continuing Professional Development/Continuing Legal Education

\*The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

For conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the conference. Subject to CPD/CLE requirements, this can be used by conference delegates to obtain the relevant number of hours' accreditation.

A CPD/CLE Certificate of Attendance is available to conference delegates on request. Please ask at the IBA conference registration desk for information on how to obtain the certificate.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

## Hotel accommodation

A limited number of rooms have been reserved at the Hyatt Regency Hotel and at the Intercontinental Presidente Hotel for the nights of 14, 15 and 16 March. Room rates for the nights prior and post these dates are subject to availability.

### Hyatt Regency Mexico City

Campos Eliseos 204  
Polanco Chapultepec, Mexico City  
Tel: +52 (55) 5083 1234

<https://mexicocity.regency.hyatt.com>

The following rates are per room, per night and exclusive of breakfast. Service charges and local taxes are not included.

Standard King Single/Double room	US\$239
Club Floor Single/Double room	US\$314

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Please access <https://tinyurl.com/LARF2018Hyatt> or call +52 (55) 5083 1234 to book your accommodation and reference the name of the event. The hotel requires a credit card number to secure your reservation.

### Intercontinental Presidente Hotel

Campos Eliseos 218  
Polanco Chapultepec, Mexico City  
Tel: +52 (55) 5327 7700  
[www.presidenteicmexico.com](http://www.presidenteicmexico.com)

The following rates are per room, per night and exclusive of breakfast. Service charges and local taxes are not included.

King/Twin City View Single/Double room	US\$205
King/Twin Chapultepec View Single/Double room	US\$235

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Please call +52 (55) 5327 7777 or e-mail [mexico\\_grupos@grupopresidente.com](mailto:mexico_grupos@grupopresidente.com) to book your accommodation and mention the code 'International Bar Association IBA' in order to guarantee the special rate. To book online access <https://tinyurl.com/LARF2018Intercont>, click on 'Book now' and type Group Code **IA5**. The hotel requires a credit card number to secure your reservation.

Please note that any reservation made after **13 February 2018** will be subject to availability and cannot be guaranteed at the special IBA rate.

Any cancellation made within 72 hours before the check-in time will incur a cancellation fee of one night charge. This will also apply to no-shows.

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of the booking.

Delegates are responsible for making accommodation reservations and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

## Disabled access

The Hyatt Regency Hotel and the Intercontinental Presidente Hotel are wheelchair accessible. Please notify us if you require special assistance.

## Unauthorised accommodation agents

The IBA is not using any travel or accommodation agents for this conference. To make your reservation please contact the hotels directly.

This is the only official accommodation booking system.

## Social programme

### Wednesday 14 March

1930 – 2130 **Opening reception**

*Hyatt Regency Hotel*

### Thursday 15 March

1930 – 2230 **Welcome reception provided by the local Host Committee**

### Friday 16 March

1930 – 2230 **Closing cocktail**

Ticket price US\$120

## Dates to remember

- **29 January** is the date by which your registration form and payment must be received at the IBA office if you are taking advantage of the early registration fee, and is the date by which any cancellation must be received at the IBA office in order for fees to be refunded, less a 25 per cent administration charge. No refunds can be made after this date.
- **13 February** is the deadline for the Hyatt Regency Mexico City to receive accommodation bookings at the IBA discounted rate.
- **28 February** is the date by which your registration form and payment must be received at the IBA office in order for your name and company to be included in the list of participants, which will be made available seven days prior to the conference. After this date, no registration forms can be accepted at the IBA office – please therefore register at the conference.

# Registration form



## Biennial IBA Latin American Regional Forum Conference – Are we ready? Disruptive innovation in Latin America: the role of lawyers

14–16 March 2018, Hyatt Regency Hotel and Intercontinental Presidente Hotel, Mexico City, Mexico

Please read the 'Information' section before completing this form and return it together with your bank transfer to Rachel Abifadel at the address overleaf.

REGISTER ONLINE AT **WWW.IBANET.ORG/CONFERENCES/CONF829.ASPX** TO MAKE IMMEDIATE  
AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A 10 PER CENT DISCOUNT ON THE FEES BELOW

### PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title \_\_\_\_\_ Given name \_\_\_\_\_ Family name \_\_\_\_\_

Name and country to be shown on badge *(if different from above)* \_\_\_\_\_

IBA Membership number *(if applicable)* \_\_\_\_\_ Date of birth \_\_\_\_\_

Firm/company/organisation \_\_\_\_\_

Address \_\_\_\_\_

Country \_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

Email \_\_\_\_\_

Guest \_\_\_\_\_

*Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.*

### SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below.  
The IBA is unable to cater for dietary requirements other than for the above reasons.

☐ Please tick box if you have allergen intolerances and specify \_\_\_\_\_

☐ Please tick box if your guest has allergen intolerances and specify \_\_\_\_\_

Please state all other dietary requirements clearly, i.e. I am a vegetarian; I do not eat red meat.

*Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.*

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,  
PLEASE REGISTER BY **29 JANUARY 2018** ONLINE AT **WWW.IBANET.ORG/CONFERENCES/CONF829.ASPX**  
IBA MEMBERS CAN REGISTER ONLINE BY **29 JANUARY 2018** FOR **US\$1,080**,  
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED:	on or before 29 January	after 29 January	amount payable
IBA member	US\$1,200	US\$1,365	US\$
IBA corporate group member*	US\$900	US\$1,025	US\$
Non-member**	US\$1,450	US\$1,615	US\$
Young lawyers (under 30 years)	US\$900	US\$1,615	US\$
Academics/judges (full time)	US\$900	US\$1,615	US\$
Public lawyers	US\$900	US\$1,615	US\$
Corporate counsel	US\$1,080	US\$1,615	US\$
Guest fee	US\$90	US\$90	US\$

*Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.*



## SOCIAL FUNCTION

Closing cocktail on 16 March

Number of tickets \_\_\_\_\_ @ US\$120

US\$

One 'Closing cocktail' ticket for each delegate and registered guest is permitted.

Social ticket reservations are subject to availability and cannot be guaranteed unless payment has been received by **29 January 2018**.

**TOTAL AMOUNT PAYABLE US\$**

**\*A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.  
PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE**

**\*\*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.  
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT [WWW.IBANET.ORG](http://WWW.IBANET.ORG).**

**A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.**

**FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.  
PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.**

## METHODS OF PAYMENT

### By credit card

Register online at [www.ibanet.org/conferences/conf829.aspx](http://www.ibanet.org/conferences/conf829.aspx) and make immediate and secure payment by credit card

**Note:** please do not send your credit card details on the registration form or within an email or fax.

### By bank transfer

☐ I have transferred to the IBA bank account the total amount payable and have attached a copy of the bank transfer details.

By bank transfer to the IBA account number: 01286498 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498.

**Please ensure that a copy of the bank transfer details is attached to your registration form.**

## WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

☐ IBA CONFERENCE ☐ OTHER CONFERENCE ☐ DIRECT MAIL ☐ INTERNET ☐ ADVERTISEMENT  
☐ EMAIL ☐ EDITORIAL ☐ RECOMMENDATION ☐ OTHER

*Please provide further details, quoting code (if applicable)*

IBA listings are provided to relevant third parties for marketing purposes. The IBA will treat your personal information with the utmost respect and in accordance with UK data privacy laws.

If you are agreeable to passing on your details, please tick this box ☐ If you do **not** wish to receive IBA information and materials, please tick this box ☐

Your details will however be included in the list of participants.

## PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

**Rachel Abifadel**

Rua Helena 170, 14º andar, São Paulo, SP 04552-050, Brasil

Tel: +55 (11) 3046 3320 Fax: +55 (11) 3046 3324 Email: [rachel.abifadel@int-bar.org](mailto:rachel.abifadel@int-bar.org) [www.ibanet.org](http://www.ibanet.org)





# International Bar Association

## the global voice of the legal profession

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

### **Latin American Regional Forum overview**

The Latin American Regional Forum covers all countries in Latin America, as well as Mexico, Puerto Rico and Spanish-speaking areas of the Caribbean. The Forum provides a focus for all activities in the region, organising sessions at IBA conferences, and in particular has been instrumental in ensuring that a Latin American perspective is addressed during relevant special sessions. The Forum is closely affiliated with the North American Regional Forum as the regions are geographically proximate and share many issues.

### **Contact information**

**International Bar Association Latin America Office**, Rua Helena 170, 14º andar, São Paulo, SP 04552-050, Brasil  
Tel: +55 (11) 3046 3321 Fax: +55 (11) 3046 3324 Email: [sao.paulo@int-bar.org](mailto:sao.paulo@int-bar.org) [www.ibanet.org](http://www.ibanet.org)

**International Bar Association**, 4th Floor, 10 St Bride Street, London EC4A 4AD, United Kingdom  
Tel: +44 (0)20 7842 0090 Fax: +44 (0)20 7842 0091 Email: [member@int-bar.org](mailto:member@int-bar.org) [www.ibanet.org](http://www.ibanet.org)



Bar associations, law firms, government and regulatory bodies, news agencies, organisations and universities that attended the

# Mergers and Acquisitions in Latin America: New opportunities in a changing scenario

15–17 March 2017, Buenos Aires, Argentina

BAR ASSOCIATION/LAW FIRM/ GOVERNMENTAL BODY/UNIVERSITY	COUNTRY
A&F Allende Ferrante Abogados	Argentina
Abeledo Gottheil Abogados	Argentina
Abril Comunicações	Brazil
Acciona Energia	Chile
Aguilar Castillo Love	Costa Rica, Guatemala
Aizen & Barra Abogados	Argentina
Albagli Zaliasnik & Cia	Chile
Alessandri	Chile
Alfaro Abogados	Argentina
Alfaro Ferrer & Ramirez	Panama
Allen & Overy	Belgium, Luxembourg, USA
Allende & Brea	Argentina
Alliani & Bruzzon	Argentina
Almeida Advogados	Brazil
Alvarado y Asociados	Nicaragua
Alvarez Arrieta and Diaz-Silveira	USA
Aninat Schwencke & Cia	Chile
Anzola Robles & Asociados	Panama
Araquereyna	Venezuela
Arbe Abogados	Peru
Arias	Costa Rica, El Salvador, Guatemala, Nicaragua
Arias Fabrega & Fabrega	Panama
Arizpe Valdes & Marcos	Mexico
Articulo Uno	Argentina
ASBZ Advogados	Brazil
Asensio Andrade Flores	Guatemala
AyG Abogados	Chile
Azevedo Sette Advogados	Brazil
Bado Kuster Zerbino & Rachetti	Uruguay
Bahamondez Alvarez & Zegers	Chile
Baker & McKenzie	Argentina
Barrios Muñoz Jeanneret y Cia	Chile
Barros & Errazuriz	Chile

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Basham Ringe y Correa	Mexico
Batalla Salto Luna	Costa Rica
BAZIDLA Piper	Chile
Becker Glynn Muffly Chassin & Hosinski	USA
Benites Forno & Ugaz Abogados	Peru
Beretta Godoy	Argentina
Bergstein Abogados	Uruguay
Berkemeyer Attorneys & Counselors	Paraguay
Blake Cassels & Graydon	Canada
Blanco & Etcheverry	Uruguay
Bloomberg News	Argentina
BLP Abogados	Costa Rica, El Salvador, Guatemala, Nicaragua
BMA - Barbosa Müssnich e Aragão	Brazil
Bragard & Duran	Uruguay
Brigard & Urrutia	Colombia
Brons & Salas	Argentina
Broseta Abogados	Spain
Bruchou Fernandez Madero & Lombardi	Argentina
Bufete Aguirre	Bolivia
Bullo Abogados	Argentina
Bustamante & Bustamante	Ecuador
C & I Abogados	Argentina
Cabinet Bredin Prat	France
Cap Horn	France
Caplin & Drysdale	USA
Carey	Chile
Cariola Diez Perez-Cotapos & Cia	Chile
Casahierro Abogados	Peru
Central Law	El Salvador
CGM Advogados	Brazil
Chadbourne & Parke	USA
Chanis	Panama
Chirgwin Larreta Peñafiel	Chile

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Cikato Lawyers	Uruguay
Claro y Cia	Chile
Cleary Gottlieb Steen & Hamilton	USA
CMS Rodriguez Azuero Contexto Legal Abogados	Colombia
Coeymans Edwards Poblete & Dittborn	Chile
Comision Nacional de Defensa de la Competencia	Argentina
Comte & Font - Legalsa	Guatemala
Consortium Legal	Costa Rica, El Salvador, Nicaragua
Control Risks	Brazil, Colombia
Cordova Francos Abogados	Argentina
Corral Rosales Carmigniani Perez	Ecuador
Correduria Publica 67 CDMX / IP 360	Mexico
CR&F Rojas Law Firm	Bolivia
Creel Garcia-Cuellar Aiza y Enriquez	Mexico
Cuatrecasas Gonçalves Pereira	Brazil, Mexico, Spain
Da Costa y Hernandez Abogados	Uruguay
Dalgalarrando Romero y Cia	Chile
Davis Polk & Wardwell	USA
DDSA	Brazil
De Bracamonte Haaker Castellares Abogados	Peru
Debevoise & Plimpton	England, USA
DeForest	Mexico
Demarest Advogados	Brazil
D'Empaire Reyna Abogados	Venezuela
Dentons Cardenas & Cardenas Abogados	Colombia
Dewar Legal & Tax	Spain
Dias Carneiro Advogados	Brazil
Dinsmore & Shohl	USA
DLA Piper	USA
DLA Piper Martinez Beltran	Colombia
DMK Abogados-Central Law	Dominican Republic
Drinker Biddle & Reath	USA
DS Buenos Aires	Argentina
ECIJA	Spain
Edge Legal Strategies	Puerto Rico
Elandis SA	Argentina
Emerenciano Baggio e Associados	Brazil
Errecondo Gonzalez & Funes Abogados	Argentina
Estudio Alegria Buey Fernandez Fissore Montemerlo	Argentina
Estudio Beccar Varela	Argentina
Estudio Dr Mezzera	Uruguay
Estudio Echecopar	Peru
Estudio Federico Villaseca	Chile
Estudio Garrido	Argentina
Estudio Juridico Gross Brown	Paraguay
Estudio Malis & Asociados	Argentina
Estudio Muñiz	Peru
Estudio O'Farrell	Argentina
Estudio Olaechea	Peru

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Estudio Randle	Argentina
Estudio Willa	Argentina
Etcheverrito	Uruguay
European Commission	Belgium
Fabara & Compañía Abogados	Ecuador
Fabrega Molino & Mulino	Panama
Felsberg Advogados	Brazil
Fernandez Madero Consulting	Argentina
Ferrere	Bolivia, Ecuador, Paraguay, Uruguay
Fiorio Cardozo & Alvarado	Paraguay
Fischer & Schickendantz	Uruguay
Fodere Abogados	Uruguay
Foley & Lardner	USA
Fornesa Abogados	Spain
Galicia Abogados	Mexico
Galindo Arias & Lopez	Panama
Gallo Barrios Pickmann	Peru
Garcia & Bodan	El Salvador, Guatemala, Nicaragua
Garrigues	Chile, Colombia, Mexico
Gibson Dunn & Crutcher	USA
Global Loan Agency Services	USA
Godoy & Hoyos Abogados	Colombia
Gomez-Acebo & Pombo	Spain
Gomez-Pinzon Zuleta Abogados	Colombia
Gonzalez & Ferraro Mila Casir Di Iorio Melhem	Argentina
Goodwin Proctor	USA
Gowlings	Canada
Greenberg Traurig	England, USA
Guerrero Olivos	Chile
Guyer & Regules	Uruguay
Guzman Ariza Attorneys at Law	Dominican Republic
Haynes & Boone	Mexico
Headrick Rizik Alvarez & Fernandez	Dominican Republic
Herbert Smith Freehills	Spain
Hernandez & Cia Abogados	Peru
Hoet Pelaez Castillo & Duque	Venezuela
Hogan Lovells	Brazil, USA
Holland & Knight	USA
Honorato & Delaveau	Chile
Hope Duggan & Silva	Argentina
Hughes & Hughes	Uruguay
Hunton & Williams	USA
Iberian Lawyer	England, Spain
IE Business School	Argentina, Spain
IE Law School	Argentina
IFLR	England
Indacochea & Asociados Abogados	Bolivia
Integra Legal	Costa Rica, Guatemala

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Intercorp	Peru
InterJuris Abogados	Venezuela
Intralinks	Argentina, Chile
Itaipu Binacional	Paraguay
J&A Garrigues	Peru, Spain
Jimenez de Arechaga Viana & Brause	Uruguay
Jomati Consultants	England
Jones Day	USA
JP Morgan Chase	Argentina
JR Amaral Advogados	Brazil
Kincaid	Brazil
Kirkland & Ellis	USA
KLA - Koury Lopes Advogados	Brazil
Kroll	Argentina, Colombia
Lapique & Santeugini	Uruguay
Latin Counsel	Argentina, Spain
Latin Lawyer	Brazil, England
Lazo De Romaña & CMB Abogados	Peru
Leaders League	Brazil, Peru
Lefosse Advogados	Brazil
Leonhardt & Dietl Abogados	Argentina
Levy & Salomão Advogados	Brazil
Lewis Baach Middlemiss Kaufmann	USA
Lexincorp	Costa Rica
LexisNexis	Brazil
LexLatin	USA
LexValor Abogados	Ecuador
Lilla Huck Otranto Camargo Advogados	Brazil
Linklaters	USA
Livieres Guggiari Abogados	Paraguay
Lloreda Camacho & Co	Colombia
Lobo & de Rizzo Advogados	Brazil
Luther	Germany
LVA Law	Switzerland
M & M Bomchil	Argentina
Macchi di Cellere Gangemi	Italy
Machado Associados Advogados e Consultores	Brazil
Machado Meyer Sendacz e Opice Advogados	Brazil
Malis & Asociados	Argentina
Marval O’Farrell & Mairal	Argentina
Mattos Engelberg Advogados	Brazil
Mattos Filho Veiga Filho Marrey Jr e Quiroga Advogados	Brazil
Mayora & Mayora	Guatemala
MBB Balado Bevilacqua Abogados	Argentina
McDermott Will & Emery	France
Medina & Galindo Abogados	Bolivia
Medina Garrigo	Dominican Republic
Mercado Libre	Argentina
Mersan Abogados	Paraguay

BAR ASSOCIATION/LAW FIRM/ GOVERNMENTAL BODY/UNIVERSITY	COUNTRY
Mesoamerica	Costa Rica
MetLife	Mexico
Meythaler & Zambrano Abogados	Ecuador
Mijares Angoitia Cortes y Fuentes	Mexico
Milbank Tweed Hadley & McCloy	USA
Miller & Chevalier Chartered	USA
Miller Thomson	Canada
Miranda & Amado Abogados	Peru
Mitrani Caballero Ojam & Ruiz Moreno Abogados	Argentina
Montgomery & Asociados	Brazil
Morales & Besa	Chile
Moreno Baldivieso Estudio de Abogados	Bolivia
Motta Fernandes Rocha Advogados	Brazil
Mundie e Advogados	Brazil
Muñoz Tamayo & Asociados	Colombia
NautaDutilh	Netherlands
Navarro Castex Abogados	Argentina
Navarro Floria Loprete & Asociados	Argentina
Negri & Pueyrredon Abogados	Argentina
Nicholson y Cano Abogados	Argentina
Noguera Larrain & Dulanto	Chile
Norton Rose Fulbright	USA
Olivera Abogados	Uruguay
Olmedo Attorneys at Law	Paraguay
Organizacion Nacional de Bufetes Colectivos - ONBC	Cuba
Oria Colombres & Saravia Abogados	Argentina
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